

APPENDIX DATED 13 OCTOBER 2025

THIS APPENDIX IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION. PLEASE READ IT CAREFULLY.

If you are in any doubt as to the contents herein or as to the course of action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

If you have sold or transferred all your shares in the capital of ASL Marine Holdings Ltd. (the **“Company”**), please forward this Appendix with the Notice of Annual General Meeting and the proxy form immediately to the purchaser or the transferee or to the bank, stockbroker or agent through whom the sale or transfer was effected for onward transmission to the purchaser or transferee.

This Appendix is circulated to the shareholders of the Company (the **“Shareholders”**) together with the Company's annual report for the financial year ended 30 June 2025 (the **“Annual Report”**) and can be accessed at URLs <https://www.sgx.com/securities/company-announcements> and <https://aslmarine.listedcompany.com>. Its purpose is to provide the Shareholders with information relating to and explaining the rationale for the proposed renewal of the Share Purchase Mandate (as defined herein) to be tabled at the Twenty-Fifth Annual General Meeting of the Company to be held on Wednesday, 29 October 2025 at 2:00 p.m. (the **“2025 AGM”**).

The Singapore Exchange Securities Trading Limited takes no responsibility for the accuracy of any statements or opinions made or reports contained in this Appendix.



ASL MARINE HOLDINGS LTD.

(Incorporated in the Republic of Singapore)
Company Registration No. 200008542N

**APPENDIX TO THE ANNUAL REPORT
IN RELATION TO
THE PROPOSED RENEWAL OF THE SHARE PURCHASE MANDATE**

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DEFINITIONS

In this Appendix, the following definitions apply throughout unless otherwise stated.

“2024 AGM”	: Has the meaning ascribed to it in paragraph 1.2 of this Appendix
“2025 AGM”	: The AGM to be held on 29 October 2025
“ACRA”	: The Accounting and Corporate Regulatory Authority
“AGM”	: An annual general meeting of the Company
“Annual Report”	: The annual report of the Company for FY2025
“Board”	: The board of directors of the Company as at the date of this Appendix
“CDP”	: The Central Depository (Pte) Limited
“Companies Act”	: The Companies Act 1967, as may be amended, modified or supplemented from time to time
“Company”	: ASL Marine Holdings Ltd.
“Constitution”	: The constitution of the Company, as may be amended, modified or supplemented from time to time
“Directors”	: The directors of the Company as at the date of this Appendix, and each a “Director”
“EGM”	: An extraordinary general meeting of the Company
“EPS”	: Earnings per Share
“FY”	: Financial year ended or ending 30 June
“Group”	: The Company and its subsidiaries and associated companies (including joint ventures) that the Company has control over
“Latest Practicable Date”	: 29 September 2025, being the latest practicable date prior to the publication of this Appendix
“Listing Manual”	: The listing manual of the SGX-ST, or the rules contained therein, as may be amended, modified or supplemented from time to time
“Market Day”	: A day on which the SGX-ST is open for trading in securities
“Market Purchase”	: Has the meaning ascribed to it in paragraph 3.3(a) of this Appendix

“NAV”	: Net asset value
“Notice”	: Has the meaning ascribed to it in paragraph 1.1 of this Appendix
“NTA”	: Net tangible assets
“Off-Market Purchase”	: Has the meaning ascribed to it in paragraph 3.3(b) of this Appendix
“Ordinary Resolution”	: The ordinary resolution as set out in the Notice relating to the proposed renewal of the Share Purchase Mandate
“Proxy Form”	: The proxy form in respect of the 2025 AGM
“Securities Account”	: The securities account maintained by a Depositor with CDP
“SFA”	: The Securities and Futures Act 2001, as may be amended, modified or supplemented from time to time
“SGX-ST”	: Singapore Exchange Securities Trading Limited
“Share Purchase”	: A purchase of Shares by the Company pursuant to the Share Purchase Mandate
“Share Purchase Circular”	: Has the meaning ascribed to it in paragraph 2.1 of this Appendix
“Share Purchase Mandate”	: The general mandate to authorise the Directors to exercise all the powers of the Company to purchase or otherwise acquire its issued Shares upon and subject to the terms of such mandate
“Shareholders”	: The registered holders of the Shares in the register of members of the Company, except where the registered holder is CDP, the term “Shareholders” shall, in relation to such Shares and where the context so admits, mean the Depositors whose Securities Accounts are credited with such Shares
“Shares”	: Ordinary shares in the share capital of the Company
“Substantial Shareholders”	: Persons who have an interest in one or more voting shares in the Company, and the total votes attached to that share, or those shares, is not less than 5% of the total votes attached to all the voting shares in the Company
“Take-over Code”	: The Singapore Code on Take-overs and Mergers, and all practice notes, rules and guidelines thereunder, as may be issued, amended, modified or supplemented from time to time

“%”	: Per centum or percentage
“S\$” or “cents”	: Singapore dollars and cents respectively, being the lawful currency of the Republic of Singapore

The terms “**Depositor**” and “**Depository Register**” shall have the meanings ascribed to them respectively in Section 81SF of the SFA.

The terms “**subsidiary**” and “**treasury shares**” shall have the meanings ascribed to them respectively in the Companies Act.

The term “**subsidiary holdings**” shall have the meaning ascribed to it in the Listing Manual.

Words importing the singular shall, where applicable, include the plural and vice versa. Words importing one gender shall, where applicable, include the other genders.

References to persons, where applicable, shall include corporations.

References to “**paragraph**” are to the paragraphs of this Appendix, unless otherwise stated.

The headings in this Appendix are inserted for convenience only and shall be ignored in construing this Appendix.

Any reference in this Appendix to any enactment is a reference to that enactment as for the time being amended or re-enacted.

Any term defined under the Companies Act, the Listing Manual or any statutory modification thereof and used in this Appendix shall, where applicable, have the meaning assigned to it under the Companies Act, the Listing Manual or any statutory modification or re-enactment thereof, as the case may be, unless otherwise provided.

Any discrepancies in the tables included in this Appendix between the listed amounts and the totals thereof are due to rounding. Accordingly, figures shown as totals in certain tables in this Appendix may not be an arithmetic aggregation of the figures that precede them.

Any reference to a time of day and date in this Appendix shall be a reference to Singapore time and date respectively, unless otherwise stated.



Directors:

Ang Kok Tian (Chairman, Managing Director and Chief Executive Officer)
Ang Ah Nui (Deputy Managing Director)
Ang Kok Leong (Executive Director)
David Hwang Soo Chin (Non-Executive and Lead Independent Director)
Adrian Wong Soon Peng (Non-Executive and Independent Director)
Tan Sek Khee (Non-Executive and Non-Independent Director)

Registered Office:

19 Pandan Road
Singapore 609271

13 October 2025

To: The Shareholders of ASL Marine Holdings Ltd.

Dear Sir/Madam

1. THE PROPOSED RENEWAL OF THE SHARE PURCHASE MANDATE

- 1.1. We refer to the Notice of the Twenty-Fifth Annual General Meeting of the Company dated 13 October 2025 (the "**Notice**") accompanying the Annual Report, convening the 2025 AGM to be held on 29 October 2025 and Ordinary Resolution No. 9 relating to the renewal of the Share Purchase Mandate under the heading of "Special Business" set out in the Notice.
- 1.2. The Constitution expressly permits the Company to purchase or otherwise acquire Shares issued by it. The Share Purchase Mandate was last renewed at the AGM held on 19 December 2024 (the "**2024 AGM**"). The Share Purchase Mandate approved by Shareholders at the 2024 AGM will expire on the date of the forthcoming 2025 AGM, to be held on 29 October 2025. Accordingly, the Directors propose that the Share Purchase Mandate be renewed at the forthcoming 2025 AGM, and if the proposed resolution for the renewal of the Share Purchase Mandate is approved at the 2025 AGM, the Share Purchase Mandate shall, unless revoked or varied by the Company in general meeting, continue in force until the date on which the next AGM of the Company is held or is required by law to be held, whichever is the earlier.
- 1.3. The purchase or acquisition of Shares by the Company will be made in accordance with the Constitution, the Listing Manual, the Companies Act and such other laws and regulations as may for the time being be applicable.
- 1.4. The purpose of this appendix to the Annual Report ("**Appendix**") is to provide Shareholders with the relevant information pertaining to the proposed Ordinary Resolution No. 9 to be tabled at the 2025 AGM, and to seek Shareholders' approval for the resolution relating to the same. This Appendix has been prepared solely for the purpose set out herein and may not be relied upon by any persons (other than the Shareholders) or for any other purpose.
- 1.5. The SGX-ST takes no responsibility for the accuracy of any statements or opinions made or reports contained in this Appendix. If a Shareholder is in any doubt as to the action he should take, he should consult his stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

2. RATIONALE FOR THE RENEWAL OF THE SHARE PURCHASE MANDATE

2.1. The rationale for, and the authority and limitations on, the renewal of the Share Purchase Mandate were set out in the Company's circular to Shareholders dated 27 September 2006 (the **"Share Purchase Circular"**). The rationale for the Company to undertake Share Purchases, as previously stated in paragraph 3.2 of the Share Purchase Circular, is as follows:

- (a) In line with international practice, the Share Purchase Mandate will provide the Company with greater flexibility in managing its capital and maximising returns to its Shareholders. To the extent that the Company has capital and surplus funds which are in excess of its financial needs, taking into account its growth and expansion plans, the Share Purchase Mandate will facilitate the return of excess cash and surplus funds to Shareholders in a swift, effective and cost-efficient manner.
- (b) A share repurchase programme will also allow management to effectively manage and minimise the dilution impact (if any) associated with share schemes.
- (c) The proposed Share Purchase Mandate will allow the Directors to make Share Purchases in order to mitigate short-term market volatility in the Share prices and buffer the effects of short-term speculation thereby restoring investor confidence.
- (d) The Share Purchase Mandate will enable Directors to adjust the Company's share structure with a view to enhancing the EPS and/or the NAV per Share.

2.2. Share Purchases will only be undertaken if the Directors are of the view that it would benefit the Company and Shareholders. Shareholders should note that purchases or acquisitions of Shares pursuant to the Share Purchase Mandate may not be carried out at all, or to the full limit as authorised. No purchase or acquisition of Shares will be made in circumstances where there might be material adverse effect on the financial position of the Group as a whole.

3. AUTHORITY AND LIMITS OF THE SHARE PURCHASE MANDATE

The authority and limitations placed on the purchases or acquisitions of Shares by the Company under the Share Purchase Mandate, if renewed at the 2025 AGM, are substantially the same as previously approved at the 2024 AGM.

3.1. Maximum Number of Shares

Only Shares which are issued and fully paid-up may be purchased or acquired by the Company. The total number of Shares which may be purchased or acquired by the Company under the Share Purchase Mandate must not exceed that number of Shares representing 10% of the issued Shares of the Company (excluding treasury shares and subsidiary holdings) as at the date of the 2025 AGM at which the Share Purchase Mandate is proposed to be renewed, unless the share capital of the Company has been reduced in accordance with the applicable provisions of the Companies Act at any time during the period commencing from the date of the 2025 AGM and expiring on the date the next AGM is held or required by law to be held, whichever is the earlier, after the date the resolution relating to the Share Purchase Mandate is passed, in which event the total number of issued Shares of the Company shall be taken to be the total number of issued Shares of the Company as altered. Any Shares held by the Company as treasury shares or subsidiary holdings will be disregarded for the purposes of computing this 10% limit.

The Company has not made any share purchases in the 12 months preceding the date of this Appendix.

Purely for illustrative purposes, on the basis of 990,440,576 Shares in issue as at the Latest Practicable Date and assuming no further Shares are issued on or prior to the 2025 AGM, not more than 98,792,897 Shares, representing 10% of 987,928,976 Shares (being 990,440,576 total Shares in issue less 2,511,600 treasury shares), may be purchased by the Company pursuant to the Share Purchase Mandate. The Company does not have any subsidiary holdings.

As the Company holds 2,511,600 Shares as treasury shares as at the Latest Practicable Date, the Company may only retain a further 96,532,457 Shares as treasury shares as it is only allowed to hold a maximum of 99,044,057 treasury shares (being 10% of the total number of issued Shares of 990,440,576 Shares).

3.2. Duration of Authority

Purchases or acquisitions of Shares may be made, at any time and from time to time, on and from the date of the 2025 AGM, at which the Share Purchase Mandate is renewed, up to the earlier of:

- (a) The date on which the next AGM is held or required by law to be held;
- (b) The date on which the authority conferred by the Share Purchase Mandate is revoked or varied by Shareholders in general meeting, or
- (c) The date on which the Company has purchased the maximum number of Shares permitted under the Share Purchase Mandate,

(the “**Relevant Period**”).

The Share Purchase Mandate may be renewed at subsequent AGMs or EGMs of the Company.

3.3. Manner of Purchase or Acquisition of Shares

Share Purchases may be made on the SGX-ST by way of:

- (a) Market purchases transacted on the SGX-ST through the SGX-ST’s trading system and/or through one or more duly licensed dealers appointed by the Company for that purpose (each a “**Market Purchase**”); and/or
- (b) Off-market purchases under an equal access scheme in accordance with Section 76C of the Companies Act for the purchase or acquisition of Shares from Shareholders (each an “**Off-Market Purchase**”).

The Directors may impose such terms and conditions which are not inconsistent with the Share Purchase Mandate, the Listing Manual and the Companies Act as they consider fit in the interests of the Company in connection with or in relation to any equal access scheme.

An Off-Market Purchase under the equal access scheme (as defined in Section 76C of the Companies Act) must, however, satisfy all the following conditions:

- (i) The offers under the scheme are to be made to every person who holds shares to purchase or acquire the same percentage of their shares;
- (ii) All of those persons have a reasonable opportunity to accept the offers made to them; and

- (iii) The terms of all the offers are the same except that there shall be disregarded:
 - (1) differences in consideration attributable to the fact that the offers relate to shares with different accrued dividend entitlements;
 - (2) differences in consideration attributable to the fact that the offers relate to shares with different amounts remaining unpaid; and
 - (3) differences in the offers introduced solely to ensure that each member is left with a whole number of shares.

3.4. Listing Manual of the SGX-ST

In addition, in accordance with the Listing Manual, in making an Off-Market Purchase, the Company must issue an offer document to all Shareholders which must contain at least the following information:

- (a) The terms and conditions of the offer;
- (b) The period and procedures for acceptances;
- (c) The reasons for the proposed share buy-back;
- (d) The consequences, if any, of share purchases that will arise under the Take-over Code or other applicable take-over rules;
- (e) Whether the share buy-back, if made, could affect the listing of the Company's equity securities on the SGX-ST;
- (f) Details of any share buy-back made by the Company in the previous 12 months (whether through a Market Purchase or Off-Market Purchase), giving the total number of shares purchased, the purchase price per share or the highest and lowest prices paid for the share purchases, where relevant, and the total consideration paid for the share purchases; and
- (g) Whether the shares purchased by the Company will be cancelled or kept as treasury shares.

3.5. Purchase Price

The purchase price (excluding brokerage, stamp duties, commission, applicable goods and services tax and other related expenses) to be paid for a Share will be determined by the Directors. However, the purchase price, excluding related expenses of the purchase or acquisition, must not exceed:

- (a) In the case of a Market Purchase, 105% of the Average Closing Price (as defined hereinafter); and
- (b) In the case of an Off-Market Purchase pursuant to an equal access scheme, 110% of the Average Closing Price,

(the “**Maximum Price**”) in either case, excluding brokerage, stamp duties, commission, applicable goods and services tax and other related expenses of the Share Purchases.

For the above purposes:

“**Average Closing Price**” means the average of the closing market prices of a Share over the last five (5) Market Days on which the Shares are transacted on the SGX-ST, before the date of the Market Purchase by the Company or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase, and deemed to be adjusted, in accordance with the Listing Manual for any corporate action that occurs during the relevant five (5) Market Days period and on the date of the Market Purchase by the Company or, as the case may be, the date of the making of the offer pursuant to the Off-Market Purchase; and

“**Date of the making of the offer**” means the date on which the Company makes an offer for the purchase or acquisition of Shares from holders of Shares, stating therein the relevant terms of the equal access scheme for effecting the Off-Market Purchase.

3.6. Status of Purchased Shares

A Share purchased or acquired by the Company is deemed cancelled immediately on purchase or acquisition (and all rights and privileges attached to the Share will expire on such cancellation) unless such Share is held by the Company as a treasury share. Accordingly, the total number of issued Shares will be diminished by the number of Shares purchased or acquired by the Company which are not held as treasury shares.

All Shares purchased or acquired by the Company (other than treasury shares held by the Company to the extent permitted under the Companies Act) will be automatically de-listed by the SGX-ST, and certificates in respect thereof will be cancelled and destroyed by the Company as soon as reasonably practicable following settlement of any such purchase or acquisition.

3.7. Treasury Shares

Under the Companies Act, Shares purchased or acquired by the Company may be held or dealt with as treasury shares. Some of the features of treasury shares under the Companies Act are summarised below:

(a) **Maximum Holdings**

The number of Shares held as treasury shares cannot at any time exceed 10% of the total number of issued Shares. The Company shall be entered in the Register of

Members or the Depository Register, as the case may be, as the member holding those Shares. In the event that the Company holds more than ten per cent. (10%) of the total number of issued Shares as treasury shares, the Company shall dispose of or cancel the excess treasury shares in the manner set out under Paragraph (c) below within six (6) months beginning with the day on which that contravention occurs, or such further period as the Registrar of Companies appointed under the Companies Act may allow.

(b) **Voting and Other Rights**

The Company cannot exercise any right in respect of treasury shares. In particular, the Company cannot exercise any right to attend or vote at meetings and for the purposes of the Companies Act, the Company shall be treated as having no right to vote and the treasury shares shall be treated as having no voting rights.

Further, no dividend may be paid, and no other distribution of the Company's assets may be made, to the Company in respect of treasury shares. However, the allotment of shares as fully paid bonus shares in respect of the treasury shares is allowed. A subdivision or consolidation of any treasury share into treasury shares of a greater or smaller number is allowed so long as the total value of the treasury shares after the subdivision or consolidation is the same as before.

(c) **Disposal and Cancellation**

Where Shares are held as treasury shares, the Company may at any time:

- (i) Sell the treasury shares (or any of them) for cash;
- (ii) Transfer the treasury shares (or any of them) for the purposes of or pursuant to any share scheme, whether for employees, directors or other persons;
- (iii) Transfer the treasury shares (or any of them) as consideration for the acquisition of shares in or assets of another company or assets of a person;
- (iv) Cancel the treasury shares (or any of them); or
- (v) Sell, transfer or otherwise use the treasury shares for such other purposes as may be prescribed by the Minister for Finance.

Under the Listing Manual, immediate announcement must be made of any sale, transfer, cancellation and/or use of treasury shares and/or subsidiary holdings (in each case, the “**usage**”). Such announcement must include details such as the date of the usage, the purpose of the usage, the number of treasury shares and/or subsidiary holdings comprised in the usage, the number of treasury shares and/or subsidiary holdings before and after the usage, and the percentage of the number of treasury shares and/or subsidiary holdings comprised in the usage against the total number of issued shares (of the same class as the treasury shares) which are listed on the SGX-ST before and after the usage, and the value of the treasury shares if they are used for a sale or transfer, or cancelled.

3.8. Source of Funds

- 3.8.1. The Companies Act permits the Company to purchase or acquire its own Shares out of capital, as well as from its distributable profits so long as the Company is solvent. Apart from using its internal sources of funds, the Company may obtain or incur borrowings to finance its purchase or acquisition of Shares.
- 3.8.2. The Company may only apply funds that are legally available for Share Purchases as provided in the Constitution and in accordance with the applicable laws in Singapore. The Company may not purchase Shares for a consideration other than in cash or, in the case of a Market Purchase, for settlement otherwise than in accordance with the trading rules of the SGX-ST. Under the Companies Act, Share Purchases may be made out of the Company's distributable profits which are available for payment as dividends or using capital so long as the Company is solvent.
- 3.8.3. Pursuant to the Companies Act, the Company is solvent:
 - (a) If there is no ground on which the Company could be found to be unable to pay its debts;
 - (b) If –
 - (i) It is intended to commence winding up of the Company within the period of 12 months immediately after the date of payment, the Company will be able to pay its debts in full within the period of 12 months after the date of commencement of the winding up; or
 - (ii) It is not intended so to commence winding up, the Company will be able to pay its debts as they fall due during the period of 12 months immediately after the date of the payment; and
 - (c) If the value of the Company's assets is not less than the value of its liabilities (including contingent liabilities) and will not, after the proposed Share Purchases become less than the value of its liabilities (including contingent liabilities).
- 3.8.4. The Company will use internal resources or external borrowings or a combination of both to fund purchases of Shares pursuant to the Share Purchase Mandate. The Directors do not intend to exercise the Share Purchase Mandate to such an extent as would have a material adverse effect on the working capital requirements of the Company or the gearing levels which, in the opinion of the Directors, are from time to time appropriate for the Company, or will result in the Company being delisted from the SGX-ST.

4. FINANCIAL EFFECTS

- 4.1. If the purchased or acquired Shares are cancelled, the issued share capital of the Company will be reduced by the corresponding total purchase price of the Shares purchased or acquired by the Company. If, on the other hand, the purchased or acquired Shares are not cancelled but held in treasury, then there will be no change in the Company's issued capital. Where the consideration paid by the Company for the Share Purchases is out of profits, such consideration (excluding brokerage, stamp duties, applicable goods and services tax and other related expenses) will correspondingly reduce the amount available for the distribution of cash dividends by the Company. Where the consideration paid by the Company for the Share Purchases is out of capital, the amount available for the distribution of cash dividends will not be reduced. However, there will be financial effects as illustrated in paragraph 4.3 below.

4.2. The financial effects on the Company and the Group arising from Share Purchases will depend, amongst others, on the number of Shares purchased or acquired, the price paid for such Shares, the manner in which the purchase or acquisition is funded and whether the Shares are cancelled or held in treasury. It is, therefore, not possible for the Company to realistically calculate or quantify the impact of purchases that may be made pursuant to the Share Purchase Mandate on the NTA and EPS.

4.3. **For illustrative purposes only**, the financial effects of the Share Purchase Mandate on the Company and the Group, based on the audited financial statements of the Group for FY2025 are based on the assumptions set out below:

- (a) Based on 987,928,976 Shares in issue (excluding treasury shares and subsidiary holdings) as at the Latest Practicable Date and assuming no further Shares are issued on or prior to the 2025 AGM, the exercise in full of the Share Purchase Mandate, on the Latest Practicable Date, would result in the purchase or acquisition of 98,792,897 Shares, representing 10% of 987,928,976 Shares (being 990,440,576 total Shares in issue less 2,511,600 treasury shares). As the Company holds 2,511,600 Shares as treasury shares and has no subsidiary holdings as at the Latest Practicable Date, the Company may only retain a further 96,532,457 Shares as treasury shares as it is only allowed to hold a maximum of 99,044,057 treasury shares (being 10% of the total number of issued Shares of 990,440,576 Shares).
- (b) In the case of a Market Purchase by the Company, and assuming that the Company purchases or acquires, on the Latest Practicable Date, the 98,792,897 Shares at the maximum price of S\$0.202 for each Share (being the price equivalent to 5% above the Average Closing Price), the amount of funds required would be S\$19,956,165.
- (c) In the case of an Off-Market Purchase by the Company, and assuming that the Company purchases or acquires, on the Latest Practicable Date, the 98,792,897 Shares at the maximum price of S\$0.212 for each Share (being the price equivalent to 10% above the Average Closing Price), the amount of funds required would be S\$20,944,094.

4.4. **For illustrative purposes only**, on the basis of the assumptions set out above, and based on the audited financial statements of the Group and the Company for FY2025, and assuming that (i) purchases of Shares are made to the extent as aforesaid; (ii) such purchases of Shares are funded wholly by internal resources; (iii) 987,928,976 Shares (excluding treasury shares and subsidiary holdings) are in issue as at the Latest Practicable Date and no further Shares are issued; and (iv) the Company had purchased 98,792,897 Shares at the beginning of FY2025 on 1 July 2024, the financial effects on the audited financial statements of the Company and the Group for FY2025 pursuant to the Share Purchase Mandate:

- 4.4.1. By way of purchases made entirely out of capital and held as treasury shares¹; and
- 4.4.2. By way of purchases made entirely out of capital and cancelled, would have been as follows:

¹ As the Company holds 2,511,600 Shares as treasury shares as at the Latest Practicable Date, the Company may only retain a further 96,532,457 Shares as treasury shares as it is only allowed to hold a maximum of 99,044,057 treasury shares (being 10% of the total number of issued Shares of 990,440,576 Shares). In this case, the excess number of 2,260,440 treasury shares will be disposed of or cancelled in the manner set out in paragraph 3.7(c).

(1) Purchases made entirely out of capital and held as treasury shares²

(A) Market Purchases

	GROUP		COMPANY	
	Before Share Purchase S\$'000	After Share Purchase S\$'000	Before Share Purchase S\$'000	After Share Purchase S\$'000
<u>As at 30 June 2025</u>				
Share Capital	130,145	129,688	130,145	129,688
Other Reserves	1,881	1,881	-	-
Revenue Reserves	(19,549)	(19,549)	(80,728)	(80,728)
Treasury Shares	(923)	(20,423)	(923)	(20,423)
Shareholders' Funds	111,554	91,597	48,494	28,537
NTA	111,554	91,597	48,494	28,537
NAV	111,554	91,597	48,494	28,537
Total Equity	111,046	91,089	48,494	28,537
Current Assets	264,537	244,580	184,995	165,038
Current Liabilities	236,078	236,078	60,335	60,335
Total Borrowings	156,443	156,443	140,703	140,703
Bank Balances, Deposits and Cash	31,470	11,513	4,952	3,952
Profit/(Loss) attributable to Owners of the Company	14,579	14,579	(16,338)	(16,338)
<u>Number of Shares ('000)</u>				
No. of Shares as at Latest Practicable Date (net of treasury shares and subsidiary holdings)	987,929	889,136	987,929	889,136
Weighted average no. of Shares in issue ³ (excluding treasury shares and subsidiary holdings)	987,929	889,136	987,929	889,136
<u>Financial Ratios</u>				
NTA per Share (S\$)	0.11	0.10	0.05	0.03
NAV per Share (S\$)	0.11	0.10	0.05	0.03
Gearing (times)	1.40	1.71	2.90	4.93
Net Gearing (times)	1.12	1.58	2.80	4.79
Current Ratio (times)	1.12	1.04	3.07	2.74
Earnings per Share (cents)	1.48	1.64	(1.65)	(1.84)

² Please see footnote 1.

³ Calculated based on the number of Shares in issue as at Latest Practicable Date.

(B) Off-Market Purchases

	GROUP		COMPANY	
	Before Share Purchase S\$'000	After Share Purchase S\$'000	Before Share Purchase S\$'000	After Share Purchase S\$'000
<u>As at 30 June 2025</u>				
Share Capital	130,145	129,666	130,145	129,666
Other Reserves	1,881	1,881	-	-
Revenue Reserves	(19,549)	(19,549)	(80,728)	(80,728)
Treasury Shares	(923)	(21,388)	(923)	(21,388)
Shareholders' Funds	111,554	90,610	48,494	27,550
NTA	111,554	90,610	48,494	27,550
NAV	111,554	90,610	48,494	27,550
Total Equity	111,046	90,102	48,494	27,550
Current Assets	264,537	243,593	184,995	164,051
Current Liabilities	236,078	236,078	60,335	60,335
Total Borrowings	156,443	156,443	140,703	140,703
Bank Balances, Deposits and Cash	31,470	10,526	4,952	3,952
Profit/(Loss) attributable to Owners of the Company	14,579	14,579	(16,338)	(16,338)
<u>Number of Shares ('000)</u>				
No. of Shares as at Latest Practicable Date (net of treasury shares and subsidiary holdings)	987,929	889,136	987,929	889,136
Weighted average no. of Shares in issue ⁴ (excluding treasury shares and subsidiary holdings)	987,929	889,136	987,929	889,136
<u>Financial Ratios</u>				
NTA per Share (S\$)	0.11	0.10	0.05	0.03
NAV per Share (S\$)	0.11	0.10	0.05	0.03
Gearing (times)	1.40	1.73	2.90	5.11
Net Gearing (times)	1.12	1.61	2.80	4.96
Current Ratio (times)	1.12	1.03	3.07	2.72
Earnings per Share (cents)	1.48	1.64	(1.65)	(1.84)

⁴ Calculated based on the number of Shares in issue as at Latest Practicable Date.

(2) Purchases made entirely out of capital and cancelled

(A) Market Purchases

	GROUP		COMPANY	
	Before Share Purchase S\$'000	After Share Purchase S\$'000	Before Share Purchase S\$'000	After Share Purchase S\$'000
<u>As at 30 June 2025</u>				
Share Capital	130,145	110,188	130,145	110,188
Other Reserves	1,881	1,881	-	-
Revenue Reserves	(19,549)	(19,549)	(80,728)	(80,728)
Treasury Shares	(923)	(923)	(923)	(923)
Shareholders' Funds	111,554	91,597	48,494	28,537
NTA	111,554	91,597	48,494	28,537
NAV	111,554	91,597	48,494	28,537
Total Equity	111,046	91,089	48,494	28,537
Current Assets	264,537	244,580	184,995	165,038
Current Liabilities	236,078	236,078	60,335	60,335
Total Borrowings	156,443	156,443	140,703	140,703
Bank Balances, Deposits and Cash	31,470	11,513	4,952	3,952
Profit/(Loss) attributable to Owners of the Company	14,579	14,579	(16,338)	(16,338)
<u>Number of Shares ('000)</u>				
No. of Shares as at Latest Practicable Date (net of treasury shares and subsidiary holdings)	987,929	889,136	987,929	889,136
Weighted average no. of Shares in issue ⁵ (excluding treasury shares and subsidiary holdings)	987,929	889,136	987,929	889,136
<u>Financial Ratios</u>				
NTA per Share (S\$)	0.11	0.10	0.05	0.03
NAV per Share (S\$)	0.11	0.10	0.05	0.03
Gearing (times)	1.40	1.71	2.90	4.93
Net Gearing (times)	1.12	1.58	2.80	4.79
Current Ratio (times)	1.12	1.04	3.07	2.74
Earnings per Shares (cents)	1.48	1.64	(1.65)	(1.84)

⁵ Calculated based on the number of Shares in issue as at Latest Practicable Date.

(B) Off-Market Purchases

	GROUP		COMPANY	
	Before Share Purchase S\$'000	After Share Purchase S\$'000	Before Share Purchase S\$'000	After Share Purchase S\$'000
<u>As at 30 June 2025</u>				
Share Capital	130,145	109,201	130,145	109,201
Other Reserves	1,881	1,881	-	-
Revenue Reserves	(19,549)	(19,549)	(80,728)	(80,728)
Treasury Shares	(923)	(923)	(923)	(923)
Shareholders' Funds	111,554	90,610	48,494	27,550
NTA	111,554	90,610	48,494	27,550
NAV	111,554	90,610	48,494	27,550
Total Equity	111,046	90,102	48,494	27,550
Current Assets	264,537	243,593	184,995	164,051
Current Liabilities	236,078	236,078	60,335	60,335
Total Borrowings	156,443	156,443	140,703	140,703
Bank Balances, Deposits and Cash	31,470	10,526	4,952	3,952
Profit/(Loss) attributable to Owners of the Company	14,579	14,579	(16,338)	(16,338)
<u>Number of Shares ('000)</u>				
No. of Shares as at Latest Practicable Date (net of treasury shares and subsidiary holdings)	987,929	889,136	987,929	889,136
Weighted average no. of Shares in issue ⁶ (excluding treasury shares and subsidiary holdings)	987,929	889,136	987,929	889,136
<u>Financial Ratios</u>				
NTA per Share (S\$)	0.11	0.10	0.05	0.03
NAV per Share (S\$)	0.11	0.10	0.05	0.03
Gearing (times)	1.40	1.73	2.90	5.11
Net Gearing (times)	1.12	1.61	2.80	4.96
Current Ratio (times)	1.12	1.03	3.07	2.72
Earnings per Share (cents)	1.48	1.64	(1.65)	(1.84)

4.5. As illustrated in the foregoing tables, a Market Purchase or an Off-Market Purchase of the 98,792,897 Shares will have the effect of reducing the working capital of the Company and the Group by the dollar value of the Shares purchased. In the case of a Market Purchase the consolidated NTA per Share as at 30 June 2025 would decrease from S\$0.11 to S\$0.10, and the

⁶ Calculated based on the number of Shares in issue as at Latest Practicable Date.

consolidated basic earnings per Share of the Group for FY2025 would increase from S\$1.48 to S\$1.64 per Share. In the case of an Off-Market Purchase, the consolidated NTA per Share as at 30 June 2025 would decrease from S\$0.11 to S\$0.10, and the consolidated basic earnings per Share of the Group for FY2025 would increase from S\$1.48 to S\$1.64 per Share.

Shareholders should note that the financial effects set out above are for illustrative purposes only. In particular, it is important to note that the above analysis is based on the respective aforementioned assumptions, and historical FY2025 numbers, and are not necessarily representative of future financial performance.

The Company will take into account both financial and non-financial factors (for example, share market conditions and the performance of the Shares) in assessing the relative impact of a share purchase or acquisition before execution. Although the Share Purchase Mandate would authorise the Company to purchase or acquire up to 10% of the issued Shares, the Company may not necessarily purchase or acquire or be able to purchase or acquire the entire 10% of the issued Shares. In addition, the Company may cancel all or part of the Shares repurchased or hold all or part of the Shares repurchased in treasury.

5. LISTING MANUAL OF THE SGX-ST

5.1. The Listing Manual specifies that a listed company shall report all purchases or acquisitions of its shares to the SGX-ST not later than 9.00 a.m.:

- (a) In the case of a Market Purchase, on the Market Day following the day of purchase or acquisition of any of its shares; and
- (b) In the case of an Off-Market Purchase under an equal access scheme, on the second Market Day after the close of acceptances of the offer.

Such announcement currently requires the inclusion of details such as date of purchase, the total number of shares purchased, the price paid per share or the highest and lowest prices paid for such shares, and the total consideration paid.

5.2. While the Listing Manual does not expressly prohibit purchase of shares by a listed company during any particular time or times, the listed company would be considered an “insider” in relation to any proposed purchase or acquisition of its issued shares. In this regard, the Company will not purchase any Shares pursuant to the Share Purchase Mandate after a price-sensitive development has occurred or has been the subject of consideration and/or a decision of the Board until such time as the price-sensitive information has been publicly announced. In particular, the Company will not purchase or acquire any Shares through Market Purchases during the period commencing two weeks before the announcement of the Company’s financial statements for each of the first three quarters of its financial year and one month before the announcement of the Company’s full year financial statements (if the Company announces its quarterly financial statements, whether required by the SGX-ST or otherwise); or one month before the announcement of the Company’s half year and full year financial statements (if the Company does not announce its quarterly financial statements).

5.3. The Listing Manual requires a listed company to ensure that at least 10% of any class of its listed securities must be held by public shareholders. As at the Latest Practicable Date, 30.42% of the issued Shares are held by public Shareholders. Accordingly, the Company is of the view that there is a sufficient number of Shares in issue held by public Shareholders which would permit the Company to undertake purchases or acquisitions of Shares through Market Purchases and Off-Market Purchases up to the full 10% limit pursuant to the Share Purchase Mandate without

affecting the listing status of the Shares on the SGX-ST. The Company will ensure that the number of Shares remaining in the hands of the public will not fall to such a level as to cause market illiquidity or to adversely affect the orderly trading or listing status of the Company.

6. TAXATION

Shareholders who are in doubt as to their respective tax positions or any tax implications, or who may be subject to tax in a jurisdiction outside Singapore, should consult their own professional tax advisers.

7. REPORTING REQUIREMENTS

The Companies Act and the Listing Manual require the Company to make reports in relation to the Share Purchase Mandate as follows:

- (a) Within 30 days of the passing of a Shareholders' resolution to approve purchases of Shares, the Company must lodge a copy of such resolution with ACRA;
- (b) Within 30 days of a purchase of Shares on the SGX-ST or otherwise, the Company shall lodge with ACRA a notice of the purchase in the prescribed form, such notification to include particulars including the date of the purchase or acquisition, the number of Shares purchased or acquired, the number of Shares cancelled, the number of Shares held as treasury shares, the Company's issued ordinary share capital before and after the purchase or acquisition, the amount of consideration paid by the Company for the purchase or acquisition of the Shares, and whether the Shares were purchased or acquired out of the profits or the capital of the Company;
- (c) Purchases of Shares must be reported to the SGX-ST, in the forms prescribed by the Listing Manual, and announced to the public, in the case of Market Purchases, not later than 9.00 a.m. on the Market Day following the day of purchase of any of its Shares, and, in the case of Off-Market Purchases, not later than 9.00 a.m. on the second Market Day after the close of acceptances of the offer made by the Company; and
- (d) When seeking the approval of Shareholders for the renewal of the Share Purchase Mandate, the Company is required to disclose details pertaining to purchases of Shares made by the Company during the previous 12 months, including the total number of Shares purchased, the purchase price per Share or the highest and lowest prices paid for such purchases of Shares, where relevant, and the total consideration paid for such purchases.

8. TAKE-OVER IMPLICATIONS

The circumstances under which Shareholders, including Directors and persons acting in concert with them respectively, will incur an obligation to make a take-over offer under Rule 14 of the Take-over Code following Share Purchases by the Company are set out in Appendix 2 of the Take-over Code. The take-over implications arising from any purchase or acquisition by the Company of its Shares are set out below.

8.1. Obligation to make a Take-over Offer

If, as a result of any purchase or acquisition by the Company of its Shares, a Shareholder's proportionate interest in the voting capital of the Company increases, such increase will be treated as an acquisition for the purposes of Rule 14 of the Take-over Code. If such increase

results in a change of effective control, or, as a result of such increase, a Shareholder or group of Shareholders acting in concert obtains or consolidates effective control of the Company, such Shareholder or group of Shareholders acting in concert could become obliged to make a take-over offer for the Company under Rule 14 of the Take-over Code.

8.2. Persons Acting in Concert

Under the Take-over Code, persons acting in concert comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal), co-operate, through the acquisition by any of them of shares in a company, to obtain or consolidate effective control of that company.

Unless the contrary is established, the following persons will be presumed to be acting in concert:

- (a) A company with its parent company, subsidiaries, its fellow subsidiaries, any associated companies of the foregoing companies, any company whose associated companies include any of the foregoing companies, and any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the foregoing companies for the purchase of voting rights;
- (b) A company with any of its directors, together with their close relatives, related trusts and any companies controlled by any of the directors, their close relatives and related trusts;
- (c) A company with any of its pension funds and employee share schemes;
- (d) A person with any investment company, unit trust or other fund in respect of the investment account which such person manages on a discretionary basis, but only in respect of the investment account which such person manages;
- (e) A financial or other professional adviser, including a stockbroker, with its client in respect of the shareholdings of the adviser and the persons controlling, controlled by or under the same control as the adviser;
- (f) Directors of a company, together with their close relatives, related trusts and companies controlled by any of them, which is subject to an offer or where they have reason to believe a bona fide offer for their company may be imminent;
- (g) Partners; and
- (h) An individual, his close relatives, his related trusts, any person who is accustomed to act according to his instructions, companies controlled by any of the foregoing persons and any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the foregoing persons and/or entities for the purchase of voting rights.

For this purpose, ownership or control of at least 20% but not more than 50% of the voting rights of a company will be regarded as the test of associated company status.

The circumstances under which Shareholders, including Directors and persons acting in concert with them respectively, will incur an obligation to make a take-over offer under Rule 14 of the Take-over Code after a purchase or acquisition of Shares by the Company are set out in Appendix 2 of the Take-over Code.

8.3. Effect of Rule 14 and Appendix 2 of the Take-over Code

In general terms, the effect of Rule 14 and Appendix 2 is that, unless exempted, Directors of the Company and persons acting in concert with them will incur an obligation to make a take-over offer for the Company under Rule 14 if, as a result of the Company purchasing or acquiring its Shares, the voting rights of such Directors and their concert parties would increase to 30% or more, or if the voting rights of such Directors and their concert parties fall between 30% and 50% of the Company's voting rights, the voting rights of such Directors and their concert parties would increase by more than 1% in any period of 6 months.

Under Appendix 2, a Shareholder not acting in concert with the Directors will not be required to make a take-over offer under Rule 14 if, as a result of the Company purchasing or acquiring its Shares, the voting rights of such Shareholder in the Company would increase to 30% or more, or, if such Shareholder holds between 30% and 50% of the Company's voting rights, the voting rights of such Shareholder would increase by more than 1% in any period of 6 months.

Shareholders are advised to consult their professional advisers and/or the Securities Industry Council at the earliest opportunity if in doubt as to whether an obligation to make a take-over offer would arise by reason of any Share Purchases by the Company.

8.4. Application of the Take-over Code

The interests of the Directors and Substantial Shareholders are set out in paragraph 9 below. In the event the Company undertakes Share Purchases within the Relevant Period, or within any one financial year of the Company, whichever is earlier, of the maximum amount of 10% of the issued Shares of the Company as permitted by the Share Purchase Mandate, the shareholdings and voting rights of:

- (a) The Directors and their concert parties (as defined in the Take-over Code) will remain above 50%; and
- (b) The Substantial Shareholders, namely, Ang Sin Liu, Ang Kok Eng and Ang Swee Kuan and their concert parties (as defined in the Take-over Code) will remain above 50%,

and accordingly, no general offer is required to be made pursuant to the Take-over Code. The Directors are not aware of any other Shareholder who may become obligated to make a mandatory offer in the event that the Company purchases the maximum number of Shares under the Share Purchase Mandate.

9. INTERESTS OF DIRECTORS AND SUBSTANTIAL SHAREHOLDERS

9.1. Directors' Interests

The interests of the Directors in the Shares as at the Latest Practicable Date as recorded in the Company's Register of Directors' Shareholdings are set out below:

Directors	Direct Interest		Deemed Interest		Total Interest	
	No. of Shares	%*	No. of Shares	%*	No. of Shares	%*
Ang Kok Tian ⁽¹⁾	132,320,700	13.39	554,905,138	56.17	687,225,838	69.56
Ang Ah Nui ⁽¹⁾	45,990,000	4.65	641,235,838 ⁽²⁾	64.91	687,225,838	69.56
Ang Kok Leong ⁽¹⁾	109,262,250	11.06	577,963,588	58.50	687,225,838	69.56
David Hwang Soo Chin ⁽³⁾	-	-	200,000	0.02	200,000	0.02
Tan Sek Khee	-	-	-	-	-	-
Adrian Wong Soon Peng	-	-	-	-	-	-

* The percentage is computed based on 987,928,976 Shares as at the Latest Practicable Date (being 990,440,576 Shares in issue less 2,511,600 treasury shares and subsidiary holdings).

Notes:

- (1) Ang Kok Tian, Ang Ah Nui and Ang Kok Leong are brothers. Each of the brothers is deemed to have an interest in the Shares held by the others, their father (Ang Sin Liu), their brother (Ang Kok Eng), and their sister (Ang Swee Kuan).
- (2) 93,647,700 Shares are registered in the name of nominee(s).
- (3) David Hwang Soo Chin is deemed to have interest in 200,000 Shares held by his spouse.

9.2. Substantial Shareholders' Interests

The interests of the Substantial Shareholders in the Shares as at the Latest Practicable Date as recorded in the Company's Register of Substantial Shareholders are set out below:

Directors	Direct Interest		Deemed Interest		Total Interest	
	No. of Shares	%*	No. of Shares	%*	No. of Shares	%*
Ang Kok Tian ⁽¹⁾⁽²⁾⁽³⁾	132,320,700	13.39	554,905,138	56.17	687,225,838	69.56
Ang Ah Nui ⁽¹⁾⁽²⁾⁽³⁾	45,990,000	4.65	641,235,838 ⁽⁴⁾	64.91	687,225,838	69.56
Ang Kok Eng ⁽¹⁾⁽²⁾⁽³⁾	110,698,650	11.20	576,527,188	58.36	687,225,838	69.56
Ang Kok Leong ⁽¹⁾⁽²⁾⁽³⁾	109,262,250	11.06	577,963,588	58.50	687,225,838	69.56
Ang Sin Liu ⁽¹⁾⁽²⁾⁽³⁾	70,609,938	7.15	616,615,900 ⁽⁵⁾	62.41	687,225,838	69.56
Ang Swee Kuan ⁽¹⁾⁽²⁾⁽³⁾	40,792,500	4.13	646,433,338	65.43	687,225,838	69.56

* The percentage is computed based on 987,928,976 Shares as at the Latest Practicable Date (being 990,440,576 Shares in issue less 2,511,600 treasury shares and subsidiary holdings).

Notes:

- (1) Ang Kok Tian, Ang Ah Nui, Ang Kok Eng and Ang Kok Leong are brothers. Each of the brothers is deemed to have an interest in the Shares held by the others, their father (Ang Sin Liu), and their sister (Ang Swee Kuan).
- (2) Ang Sin Liu is the father of Ang Kok Tian, Ang Ah Nui, Ang Kok Eng, Ang Kok Leong, and Ang Swee Kuan. Each of them is deemed to have an interest in the Shares held by the others.
- (3) Ang Swee Kuan is the sister of Ang Kok Tian, Ang Ah Nui, Ang Kok Eng and Ang Kok Leong, and the daughter of Ang Sin Liu. Each of them is deemed to have an interest in the Shares held by the others.
- (4) 93,647,700 Shares are registered in the name of nominee(s).
- (5) 83,904,100 Shares are registered in the name of nominee(s).

10. ANNUAL GENERAL MEETING

The 2025 AGM, notice of which is enclosed with the Annual Report, will be held on Wednesday, 29 October 2025 at 2:00 p.m. at 19 Pandan Road Singapore 609271 for the purpose of considering, and, if thought fit, passing the resolutions set out in the Notice.

11. APPROVAL AND RESOLUTION

Shareholders' approval for the proposed renewal of the Share Purchase Mandate is sought at the 2025 AGM. The resolution relating to the proposed renewal of the Share Purchase Mandate is contained in the Notice as Ordinary Resolution No. 9.

12. LIMITS ON SHAREHOLDINGS

The Constitution of the Company does not have any limits on the shareholding of any Shareholder.

13. DIRECTORS' RECOMMENDATION

The Directors are of the opinion that the proposed renewal of the Share Purchase Mandate is in the best interests of the Company. Accordingly, they recommend that Shareholders vote in favour of Ordinary Resolution No. 9 relating to the renewal of the Share Purchase Mandate to be proposed at the 2025 AGM.

14. DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Appendix and confirm after making all reasonable enquiries that, to the best of their knowledge and belief, this Appendix constitutes full and true disclosure of all material facts about the proposed renewal of the Share Purchase Mandate, the Company and its subsidiaries, and the Directors are not aware of any facts the omission of which would make any statement in this Appendix misleading.

Where information in this Appendix has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in this Appendix in its proper form and context.

15. DOCUMENTS AVAILABLE FOR INSPECTION

The following documents may be inspected at the registered office of the Company during normal business hours on any weekday (public holidays excepted) from the date of this Appendix up to and including the date of the 2025 AGM:

- (a) The Constitution;
- (b) The Annual Report; and
- (c) The Share Purchase Circular dated 27 September 2006.

Yours faithfully

For and on behalf of the Board of Directors of
ASL MARINE HOLDINGS LTD.

Ang Kok Tian

Chairman, Managing Director and Chief Executive Officer